Hello and welcome to the final issue of SEAMEO RIHED Bulletin for the year 2007. In the past four months, we have been fairly busy with the on-going projects and special visits from high officials and other higher education people in the region. The highlight was on 9 July 2007, when we had the opportunity to welcome His Excellency Prof. Dr. Bambang Sudibyo, Minister of National Education, Indonesia and the President of SEAMEO Council at SEAMEO SPAFA. Also on 24 July 2007, we held a special talk to welcome the official visit of Malaysian Minister of Higher Education, H.E. Dato’ Mustapa Mohamed and his delegations at SEAMEO RIHED’s office.

Apart from these official visits, this issue features ‘The 15th SEAMEO RIHED Governing Board Meeting’ held in Jakarta, Indonesia during 23-24 August 2007. In this event, ‘The Regional Seminar on Making a Difference: ICT in University Teaching/ Learning and Research in Southeast Asian Countries’ was convened back-to-back with the Governing Board Meeting on 24 August 2007. Our deep gratitude goes to the Ministry of National Education, Indonesia, who was the co-organiser of these two meaningful events, for their warm hospitality accorded to all participants. ‘The Regional Workshop on Institutional Restructuring in Higher Education in Asia’ is also another fruitful event drawing the participation from senior administrators from many SEA countries. Held in Siem Riep, Cambodia during 23-27 July 2007, and co-organised by the Ministry of Education, Youth and Sport, Cambodia; International Institute for Educational Planning (IIEP) and SEAMEO RIHED, this event was the follow up of the first successful running in Lao PDR in 2006. On 7 September 2007, SEAMEO RIHED and Siriraj Hospital, the Faculty of Medicine, Mahidol University, organised the ‘Seminar on University Leadership: Building, Leading and Implementing Strategies.’

The highlight of the seminar was the keynote lecture of the Dean of the Faculty of Medicine, Siriraj Hospital, who is one of the leading senior university administrators in Thailand.

For the on-going and upcoming activities, we are proudly to invite you to join us in the new education programme. ‘The First SEAMEO RIHED-AGB Educational Programme to United States of America’ during 13-21 April 2008 provides senior university administrators of Thai and Southeast Asian universities as well as those officials responsible for higher education policy with the most recent and current developments in university governance, leadership and management and marketing techniques through series of lectures from leading universities in the East Coast. The special feature of the trip is the participation in the AGB National Conference on Trusteeship where participants could enjoy series of panel discussion on governance and university management issue, especially on the American higher education system. In addition, the participants will have a chance to make acquaintance with other senior higher education administrators from around the world. Join us and expand your horizon on the issue of university governance!!
The Visit of Minister of National Education, Indonesia and President of SEAMEO Council

H.E. Prof. Dr. Bambang Sudibyo, Minister of National Education, Indonesia and the President of SEAMEO Council spent a day in Bangkok as an official visit to Thailand. During the course of his visit, he made a courtesy call to the Minister of Education of Thailand, Prof. Dr. Wichit Srisa-an, and met the senior staff of the MOE Thailand. He also met with the directors of the Thailand-based SEAMEO Regional Centre for Archeology and Fine Arts (SEAMEO SPAFA), SEAMEO Regional Tropical Medicine and Public Health Network (SEAMEO TROPMED Network), SEAMEO TROPMED Thailand and SEAMEO Regional Centre for Higher Education and Development (SEAMEO RIHED) on 24 July 2007. The distinguished guests were updated by Prof. Dr. Supachai Yavaprabhas, SEAMEO RIHED Director, on the progress of regional projects and international collaborations.

The Minister remarked that SEAMEO RIHED should continue its role on the development of quality enhancement and assurance and he encouraged the Centre to initiate a proposal focusing on the development of a general framework and a disciplined-based guideline for quality enhancement. The proposal of Regional Integration in Quality Enhancement and Assurance in Higher Education in Southeast Asia has already been proposed to the 15th SEAMEO RIHED Governing Board Meeting. The proposal will be expanded to cover the issue of the establishment of a common space in higher education in the region and will be proposed to the 30th High Officials Meeting in Bangkok during 21-22 November 2007. Further discussion would also be pursued in the 2nd Meeting of Director General/Secretary General/Commission of Higher Education in Southeast Asia, which will be held in Kuala Lumpur in late November 2007.

On 2 August 2007, SEAMEO RIHED had the opportunity to welcome Datuk Prof. Mohd Yusof Kasim, Deputy Director General, Department of Higher Education, Ministry of Higher Education, Malaysia and delegates. Prof. Dr. Supachai Yavaprabhas, SEAMEO RIHED Director presented the presentation on university governance in Thailand and followed by the discussion among the group about recent regional higher education issues.
The Visit of Malaysian Minister of Higher Education, Malaysia

His Excellency Dato’ Mustapa Mohamed, Minister of Higher Education, Malaysia, Dato Prof. Dr. Hassan bin Said, Director General of Higher Education Department, Ministry of Higher Education, Malaysia and SEAMEO RIHED Governing Board Member and delegations visited SEAMEO RIHED office on 24 July 2007. They were welcomed by Prof. Dr. Supachai Yavaprabhas, SEAMEO RIHED Director and his staff. Following the welcoming remarks and the briefing on SEAMEO RIHED’s activities and achievements by SEAMEO RIHED Director, the discussion was focused on the programme of the Meeting of Malaysian University Vice Chancellors/Rectors Committee (MVCC) and the Council of University Presidents of Thailand (CUPT), which was also co-organised by SEAMEO RIHED. The said Meeting was successful held in the year 2002 in Bangkok and the second running was convened in Penang, Malaysia during 23-24 June 2006. His Excellency also proposed to host the 2nd Meeting of Director General/Secretary General/Commission of Higher Education in Southeast Asia in Kuala Lumpur again during 30 November - 1 December 2007. The first successful meeting also held in Kuala Lumpur and hosted by the Ministry of Higher Education in December 2005.

Seminar on University Leadership: Building, Leading and Implementing Strategies

SEAMEO RIHED and Siriraj Hospital, the Faculty of Medicine, Mahidol University organised the ‘Seminar on University Leadership: Building, Leading and Implementing Strategies’ on 7 September 2007. Fifty five (55) senior university administrators in Thailand, the representatives of ASAIHL, UNESCO Bangkok, InTREC and SEAMEO Secretariat, Australia Embassy and Canadian Embassy in Thailand participated in this seminar. The highlight of this event was the keynote lecture of Clinical Professor Piyasakol Sakolsatayadorn, Dean of the Faculty of Medicine, Siriraj Hospital, who is one of the leading senior university administrators in Thailand. The lecture was followed by the Q&A session and the tour to Siriraj Hospital, the biggest hospital in Thailand.
The 15th Southeast Asian Ministers of Education Organisation Regional Centre for Higher Education and Development (SEAMEO RIHED) Governing Board Meeting was convened at The Millennium Sirih Hotel, Jakarta, Indonesia, on 23 August 2007.

The meeting reviewed the progress of the Centre’s activities implemented in FY 2006/2007 and approved the work plan for 2007/2008. Proposed activities under the plan for FY 2007/2008 include

1) Training/Workshop:
   1.1) Regional Workshop on Institutional Restructuring in Higher Education in Asia,
   1.2) Regional Workshop on Strategic Planning for University Administrators in GMS Countries,
   1.3) Workshop on Quality Assurance and Self-Assessment for the University Administrators in the Greater Mekong Sub-region,
   1.4) The First Study Visit Programme to the United States of America (USA) for Senior University Staff from Universities in Southeast Asia and
   1.5) The Study Visit Programme to the United Kingdom (UK) for Senior Staff and Administrators from Universities in Thailand and other SEA Countries;

2) Seminars and Conferences:
   2.1) Regional Seminar on Making a Difference: ICT in University Teaching/Learning and Research in Southeast Asian Countries,
   2.2) Seminar on University Leadership: Building, Leading and Implementing Strategies,
   2.3) The Second Meeting of Director General/Secretary General/Commissioner of Higher Education in Southeast Asia Region,
   2.4) SEAMEO RIHED’s Participation in the 11th UNESCO-APEID Conference;

3) Clearing House and Publication:
   A pilot project to translate well-selected literature relating to University Governance, Book Translation Project: Phase I - Professor Michael Shattock’s ‘Managing University Successful’.

The Centre will also conduct Projects in Collaboration with other SEAMEO Centres on E-Learning in Southeast Asia and on Improving Teacher Effectiveness: Challenges and Opportunities of SEA Countries. Another important activity is the development of a proposal of Regional Integration in Quality Enhancement and Assurance in Higher Education in Southeast Asia to be further submitted to the HOM and the SEAMEO Council Meeting in 2008. More information on SEAMEO RIHED activities is available at www.rihed.seameo.org.
The Regional Seminar on Making a Difference: ICT in University Teaching/ Learning and Research in Southeast Asian Countries

In order to share and update information and the development of the use of ICT in university teaching/learning and research in Southeast Asian region, Southeast Asian Ministers of Education Organization Regional Centre for Higher Education and Development (SEAMEO RIHED), with the kind support from the Ministry of National Education, Indonesia convened the ‘Regional Seminar on Making a Difference: ICT in University Teaching/ Learning and Research in Southeast Asian Countries’ on 24 August 2007 at the Millennium Sirih Hotel, Jakarta, Indonesia. SEAMEO RIHED Governing Board members and high-level administrators in higher education from 7 SEAMEO member countries from Brunei Darussalam, Cambodia, Indonesia, Malaysia, Philippines, Singapore, and Thailand served as key speakers in the Conference.

In addition to the presentation on current situations, future trends and development of ICT in University Teaching/ Learning and Research in respective ASEAN countries, the seminar provided a forum for scholars and administrators to discuss and exchange ideas on issues related to the use of ICT in higher education. More than 80 university administrators, scholars and graduate students attended the event.

The Regional Seminar was held back-to-back with the 15th SEAMEO RIHED Governing Board Meeting on 23 August 2007. Papers and Presentations on The use of ICT in university teaching/learning and research in Southeast Asian region, can be found at http://mail.rihed.seameo.org/ict/.
Regional Workshop on Institutional Restructuring in Higher Education in Asia

The IIEP, in collaboration with SEAMEO RIHED, conducted a research project with the key objective to study the restructuring processes of higher education and their effects, both from the macro and an institutional point of view. These studies were carried out by national teams and focused on the implementation of the restructuring process, the difficulties being encountered, and the effects of the restructuring process on university management.

Upon the completion of these studies, the Policy Forum held in 2004 to share the findings was convened at Hue University in Vietnam. Following the Policy Forum, two workshops were organised in the Philippines and Lao PDR in 2005 and 2006 to introduce the university administrators to the process of higher education restructuring experienced by others in the region.

The 3rd IIEP Workshop was held in Siem Riep, Cambodia during 23-27 July 2007, and co-organised by the Ministry of Education, Youth and Sport, Cambodia; International Institute for Educational Planning (IIEP) and SEAMEO RIHED. The workshop was attended by 31 participants from SEAMEO Member Countries. The 3rd IIEP Workshop addressed the issues of university management, quality assurance, institutional restructuring, strategic planning, resource organisation and financial management in HEIs.

Upcoming Activities

The Second Meeting of Director General/Secretary General Commissioner of Higher Education in Southeast Asia Region

Organisers: Department of Higher Education, Ministry of Higher Education (MOHE), Malaysia will host the event and SEAMEO Regional Centre for Higher Education and Development (SEAMEO RIHED) with the financial support from UNESCO Bangkok will serve as a coordinator.

Objectives:

1. to update and share exchange ideas, visions and/or experiences on significant policies concerning higher education reform in the region;
2. to follow up the First Meeting’s tasks from each country on the important collaboration issues in higher education in the region focusing on a structured framework and the road towards the establishment of a common space in higher education in Southeast Asia.

Date and Venue: 30 November-1 December 2007, Kuala Lumpur, Malaysia
Dato Prof. Dr. Hassan bin Said, Director General of Higher Education Department, Ministry of Higher Education, Malaysia and SEAMEO RIHED Governing Board Member. He shared with SEAMEO RIHED his visions on higher education development by showcasing the Malaysian higher education policies towards increasing accessibility to young people, improving capability in teaching and learning and enhancing the level of postgraduate studies and research.

Given the small size of student population in Malaysia, the country is now thriving towards increasing the number of students in higher education to 40% by the end of 2010. Through good investment on infrastructure and supplies of good programmes and teaching methods, increasing number of graduation would go hand in hand with high employability.

As regard the capability in teaching and learning, the strategy is to increase the number of PhDs to occupy at least 65%-75% of faculty staff. This is to assure that these lecturers have basic training in both teaching and advanced research, at least enough to accommodate postgraduate students and programme development.

To increase the number of postgraduate students to 25% is another priority in Malaysian higher education. Postgraduate students will be encouraged to do publications, distribute and disseminate their research products. This is believed to be the way to enhance students’ creativity, productivity and idealism. These research and products could be used for commercial purposes, which in turn, will be most beneficial for financing universities and HEIs.

Dato Prof. Dr. HASSAN BIN SAID received his PhD from Brunel University (UK) in 1984. He was with USM from 1984-1998 and his final post at USM was the Deputy Vice-Chancellor (Academic Affairs). He took up the posts in the Ministry of Education from 1999-present. He has served as SEAMEO RIHED Governing Board Member since 1999.

Upcoming Activities

Regional Workshop on ‘Strategic Planning for University Administrators in GMS Countries’

Organisers: Commission on Higher Education, Ministry of Education, Thailand and SEAMEO RIHED

Objectives:
1. to promote better understanding among participants on the latest innovation, knowledge and concepts about university strategic planning in the globalised world through experiences of senior university administrators and other distinguished resource persons from international organisations;

2. to encourage the exchange of information, knowledge, policy experience and best practices among participants so that these information and knowledge could be further utilised in the participants’ respective higher education contexts; and

3. to advance the opportunity for participants to establish a network among senior university administrators in the GMS countries

Date and Venue: 17-21 December 2007, Bangkok, Thailand
‘Call for Participation’  Upcoming Activities

The 1st SEAMEO RIHED - AGB EDUCATIONAL PROGRAMME
to the UNITED STATES OF AMERICA
13 - 21 April 2008

OBJECTIVES OF THE PROGRAMME
1. to provide the opportunity for senior university administrators of Thai and other Southeast Asian universities to participate in professional development activities, such as attending the prestigious AGB’s National Conference on Trusteeship, which attracts HEI executives worldwide;
2. to improve ideas and insights on recent and current developments in university governance, leadership and management and marketing techniques and their applicability in relation to universities in Thailand and other Southeast Asian Countries, through series of lectures and discussing sessions with senior executives and staff in both public and private HEIs in the US; and
3. to provide the opportunity for senior university administrators and executives from Thailand and Southeast Asia to cultivate personal and institutional cooperation with the AGB and HEIs in the US

PROGRAMME STRUCTURE AND CONTENTS
1) **AGB Conference**: participants join the AGB’s National Conference on Trusteeship 2008 (the theme is on ‘American Higher Education System’.) Further information about this conference can be found in [www.agb.org](http://www.agb.org)
2) **Lectures and discussions**: participants attend special lectures from senior staff and administrators in various types of US higher education institutions in Boston and Washington DC in the following topics:
   a) University Governance and Leadership
   b) University Relationship with Local Community and Industries
   c) Strategic Planning and Marketing Tools
   d) University and the Role of Think-Tank
3) **Campus visits**: participants take a campus tour in each institution and take a look at the institution’s landscape, environment and facilities.

The visited universities as:
1) **AGB Headquarter**, Washington DC
2) **Policy Planning Agency in Higher Education**: Center for International Higher Education, Boston College
3) **Research/Public University**: University of Maryland - College Park, Maryland OR George Mason University - Fairfax, Virginia
4) **Research/Private-Comprehensive University**: Georgetown University - Washington DC OR Johns Hopkins University - Washington DC
5) **Research/Private - Doctoral University**: American University - Washington DC OR Catholic University - Arlington, Virginia
6) **Master’s/Private University**: Trinity University - Washington DC OR Marymount University - Arlington, Virginia
7) **Community College/Public**: Northern Virginia Community College - Fairfax, Virginia OR Montgomery College - Montgomery County, Maryland

**Note**: the names of the HEIs above are the representative of the types of the institutions to be visited. SEAMEO RIHED and AGB reserve the rights to change the institutions as seen appropriate.

**Further information about this programme can be found in [www.rihed.seameo.org/usatrip](http://www.rihed.seameo.org/usatrip)**

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